

# Recruitment methods used by employers

### June 2022 Spotlight

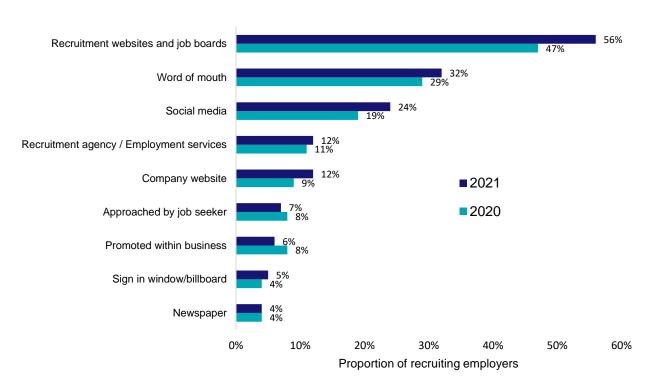
This Spotlight provides an overview of the recruitment methods used by employers in 2021, and how methods have changed compared to 2020.

## Key shifts from 2020 to 2021

The most notable shift from 2020 to 2021 was an increase in the use of online methods of advertising vacancies. More than one in two (56%) recruiting employers advertised vacancies on recruitment websites and job boards, a notable increase on 2020 (47%). There was a significant rise in the use of social media for recruitment, from 19% in 2020 to 24% in 2021 – a continuation of a long-term trend, as shown later in this Spotlight. The use of company websites also increased from 9% to 12%.

Despite the increase in online methods, there were no significant declines in other methods. In 2021 around 32% of recruiting employers used word of mouth to promote their positions, an increase from 29% in 2020. The use of recruitment or employment agencies moved from 11% to 12% over the year, while the use of newspapers for recruitment remained at 4%.





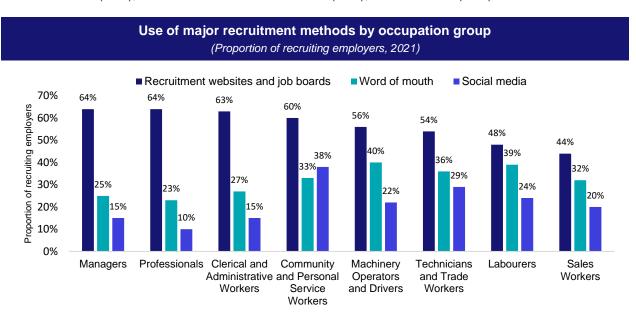
#### **Industry**

Recruitment methods differ significantly by industry. Recruitment websites and job boards were the most commonly used recruitment method in all industries, but this ranged from 70% of recruiting employers in Health Care and Social Assistance to 45% of recruiting employers in Accommodation and Food Services.

Word of mouth was most commonly used in Construction (38% of recruiting employers), Manufacturing (36%) and Accommodation and Food Services (36%). One in five employers (22%) recruiting in the Professional, Scientific and Technical Services industry used recruitment agencies or employment services providers, more than any other reported industry. Social media was used most commonly in the Accommodation and Food Services industry (40%), followed by the Health Care and Social Assistance industry (25%).

#### **Occupation**

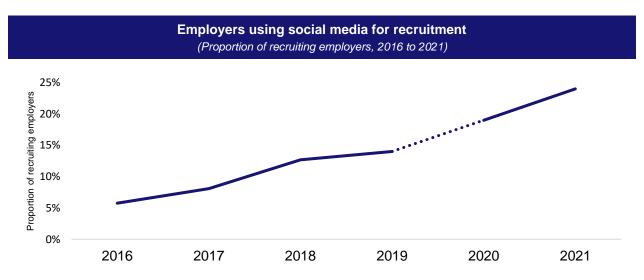
Recruitment websites and job boards were also the most commonly used method for each major occupation group, however their usage varied from 64% of employers recruiting for Managers and Professionals, to 44% of employers recruiting for Sales Workers. The use of word of mouth was most common in recruitment for Machinery Operators and Drivers (40%) and Labourers (39%) and least common in recruitment for Professionals (23%). Social media was most commonly used when recruiting for Community and Personal Service Workers (38%), Technicians and Trades Workers (29%), and Labourers (24%).



### Social media continues to rise

An emerging trend over the past few years has been the increasing use of social media for recruitment. This is when employers advertise a vacant position on a social media platform, including advertising in Facebook job groups and on Instagram. The proportion of recruiting employers using social media as a method of recruitment increased from 6% in 2016 to 14% in 2019, then had a sharper rise to 24% in 2021.

The rise in the use of social media for recruiting is an ongoing trend which may have been accelerated by the impacts of COVID-19 as some businesses were forced to use online methods of recruitment rather than relying solely on in-person methods such as word of mouth. Employers use social media for recruitment because it is inexpensive, fast, and allows job ads to have wide exposure amongst local job seekers.<sup>1</sup>

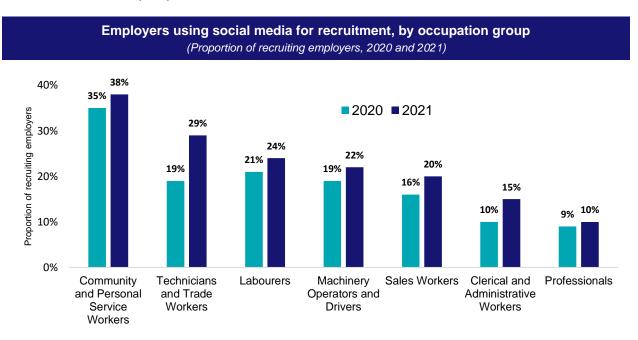


Note: Comparisons to 2019 and prior should be treated with some caution due to changes in methodology between the SERE survey (2016 – 2019) and REOS survey (2020 - 2021).

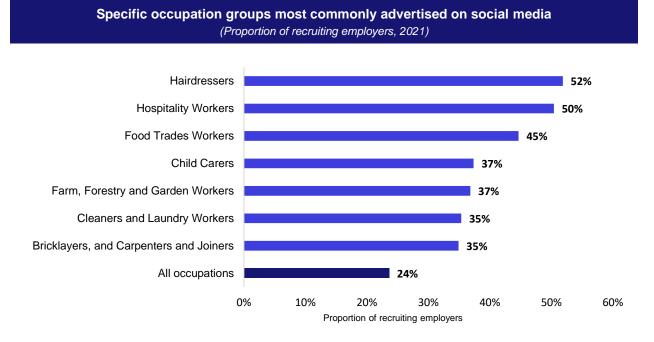
<sup>&</sup>lt;sup>1</sup> The research paper on <u>Facebook job groups for recruiting and job seeking</u> on the Labour Market Insight (LMI) website (<u>labourmarketinsights.gov.au</u>) provides more information on the use of social media in the recruitment process.

In 2021, social media was used more often for recruitment in Rest of State areas (where 33% of recruiting employers used it) compared with Capital Cities (18%). The Northern Territory (35%) and Tasmania (30%) were areas where social media recruitment was particularly common. Of the reportable industries, social media was most common in the Accommodation and Food Services industry (40%) followed by the Health Care and Social Assistance industry (25%), as previously mentioned.

Of the major occupation groups, social media recruitment was most common when recruiting for Community and Personal Service Workers (38%) and Technicians and Trades Workers (29%). For Technicians and Trades Workers, usage of social media increased notably over the year by 10 percentage points. Social media recruitment was least common amongst employers recruiting for Professionals (10%) and Clerical and Administrative Workers (15%).



The chart below shows the detailed occupation groups for which social media was most common in 2021 (of the categories for which there is sufficient data). Social media was most commonly used in recruitment for Hairdressers (used by 52% of employers recruiting for this occupation), Hospitality Workers (50%), and Food Trades Workers (45%).



Note: Data for Hairdressers; Bricklayers, and Carpenters and Joiners; and Farm, Forestry and Garden Workers are based on low numbers of records and should be used with caution.

### **Employers that did not advertise**

Employers sometimes do not advertise their vacancies, instead relying on word of mouth or recruiting the job seekers that approach the business looking for work. In 2021, just under one fifth of recruiting employers (18%) did not advertise their recent vacancies. This proportion was a decline on 2020 (22%).

Employers in the Retail Trade (24%), Manufacturing (23%), and Construction (22%) industries were the most likely to not advertise when recruiting. It may be harder for job seekers to find opportunities in these industries without previous connections.

Sales Workers (22%), Labourers (22%) and Machinery Operators and Drivers (21%) were the occupation groups for which employers were most likely to not advertise.

